







U.S. Army 2005 MWR Leisure Needs Rusury



BRIEFING OUTLINE

Installation Management Agency - Pacific

LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

NEXT STEPS

PROJECT OVERVIEW

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Analyzing and **Analyzing** Developing Formulating **Formulating** Monitoring forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies. Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, community and on guidance and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

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METHODOLOGY

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PROJECT SCOPE

- 92 sites were surveyed in 2005
 - Northeast (21 sites) Europe (20 sites)
 - Northwest (10 sites) Korea (9 sites)
 - Southeast (13 sites) Pacific (5 sites)
 - Southwest(14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
 - Active Duty Soldiers
 - Spouses of Active Duty Soldiers (CONUS only)
 - DA Civilians
 - Retirees (CONUS only)
- 14,087 surveys were distributed at IMA Pacific

SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

METHODOLOGY

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SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents
- Percent IMA Pacific respondents completing survey via the
 Web by patron group and for all respondents:
 - Active Duty Soldiers: 32%
 - Spouses of Active Duty Soldiers: 47%
 - DA Civilians: 66%
 - Retirees: 27%
 - All Respondents: 39%

METHODOLOGY

Installation Management Agency - Pacific

SURVEY SAMPLE

- Four population segments
 - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

| | Survey <u>Population</u> | Surveys <u>Distributed</u> | Surveys <u>Returned</u> | Response <u>Rate</u> * | Confidence Interval ** |
|------------------------|-----------------------------|-------------------------------|----------------------------|---------------------------|---------------------------|
| Army: | · | | | | |
| Survey Totals | 1,212,240 | 249,555 | 50,651 | 20.91% | ±.43% |
| IMA - Pacific: | | | | | |
| Active Duty | 24,391 | 5,099 | 1,683 | 33.01% | ±2.30% |
| Spouses of Active Duty | 10,260 | 3,937 | 608 | 15.44% | ±3.85% |
| Civilian Employees | 16,118 | 2,314 | 534 | 23.08% | ±4.17% |
| Retirees | 5,672 | 2,737 | 700 | 25.58% | ±3.47% |
| Total | 56,441 | 14,087 | 3,525 | 25.02 % | ±1.60 % |

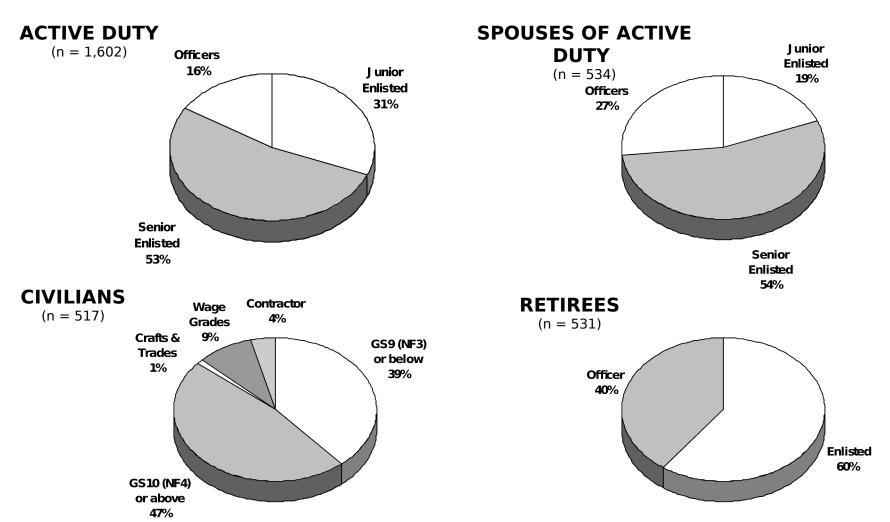
^{*} Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be $\pm 5\%$. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

PATRON SAMPLE*

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RESPONDENT POPULATION SEGMENTS



^{*}The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

PRODUCTS

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PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA Region and Army level roll-up reports and briefings

PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Region MWR Chiefs, and U.S. Army Community and Family Support Center

RATES AND RATINGS OF SATISFACTION AND

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MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium

68%

Bowling Food & Beverage

46%

Bowling Center

46%

Swimming Pool

44%

Library

FACILITIES WITH HIGHEST SATISFACTION RATINGS*

Fitness Center/Gymnasium

4.34

Golf Course

4.34

Library

FACILITIES WITH HIGHEST QUALITY RATINGS**

Library

4.27

Golf Course

4.20

Fitness Center/Gymnasium

^{*}Satisfaction ratings were based on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied.

^{**}Quality ratings were based on a 5 point scale: 5 = Very Good and 1 උታ / አዋናይ የሚያና Tr ፤ ከቂና ል ይዲኒክርያ are an average of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

RATES AND RATINGS OF SATISFACTION AND

Installation Management Agency - Pacific

LEAST FREQUENTLY USED FACILITIES

BOSS

7%

School Age Services

8%

Youth Center

11%

Bowling Pro Shop

11%

Child Development Center

FACILITIES WITH LOWEST SATISFACTION RATINGS*

Car Wash

3.69

BOSS

3.76

Athletic Fields

FACILITIES WITH LOWEST QUALITY RATINGS**

Car Wash

3.54

BOSS

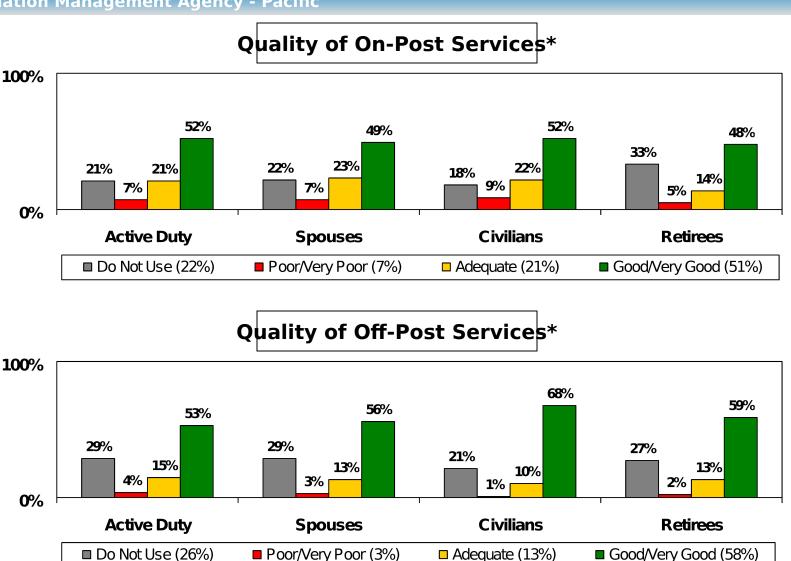
3.71

School Age Services

^{*}Satisfaction ratings were based on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied.

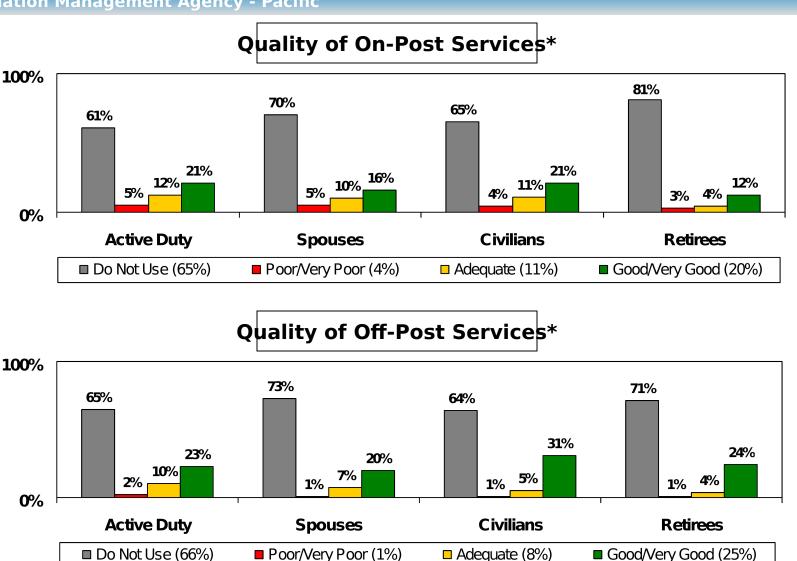
^{**}Quality ratings were based on a 5 point scale: 5 = Very Good ልዋብ ፈተር አቀር Poor. These ratings are an average of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY



^{*} Percentages in legend present data for region overall.

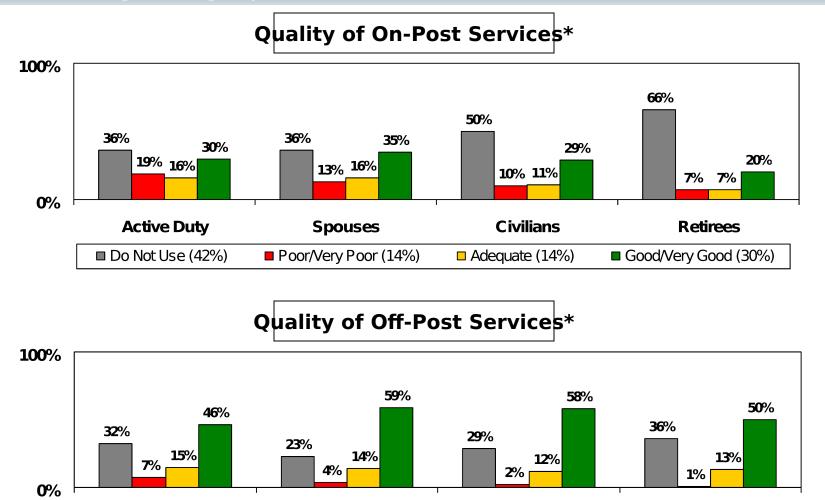
MWR PROGRAMS & FACILITIES: **CATERING SERVICES QUALITY**



^{*} Percentages in legend present data for region overall.

MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

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Spouses

■ Poor/Very Poor (5%)

Civilians

□ Adequate (14%)

Active Duty

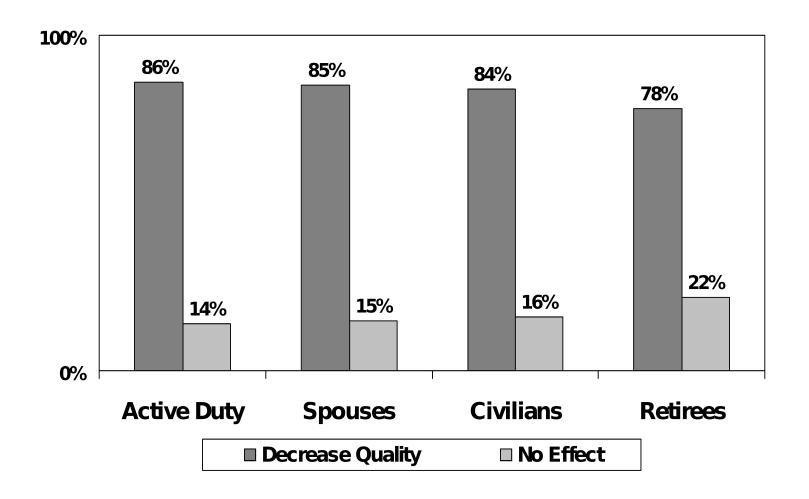
■ Do Not Use (30%)

Retirees

■ Good/Very Good (52%)

^{*} Percentages in legend present data for region overall.

MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



MOST AND LEAST IMPORTANT

ACTIVITIES/PROGRAMS

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Top 7 Activities/Programs

| Fitness Center/Gymnasium | 80% |
|--------------------------|-----|
| Army Lodging | 71% |
| Library | 55% |
| Child Development Center | 53% |
| Swimming Pool | 47% |
| Youth Center | 45% |
| Athletic Fields | 37% |

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

| Golf Course | 41% |
|-----------------------------|-----|
| Car Wash | 41% |
| Clubs | 43% |
| Golf Course Food & Beverage | 45% |
| Golf Course Pro Shop | 53% |
| Bowling Pro Shop | 53% |
| RV Park | 65% |

Bottom 7 Activities/Programs

MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION*

| WHERE DO YOU GET INFORMATION? | ACTIVE DUTY | SPOUSES | CIVILIANS | RETIREES | TOTAL |
|--------------------------------------|-------------|-------------|-------------|----------|-------------|
| Internet | 20% | 21% | 37% | 10% | 23% |
| E-mail | 30% | 29% | 47% | 11% | 32% |
| Friends and neighbors | 36% | 49% | 36% | 27% | 37 % |
| Family Readiness Groups (FRGs) | 18% | 42% | 4% | 3% | 18% |
| Bulletin boards on post | 40% | 33% | 36% | 28% | 36% |
| Post newspaper | 37 % | 57 % | 51% | 44% | 44% |
| MWR publications | 29% | 35% | 58 % | 39% | 37 % |
| Radio | 10% | 2% | 11% | 5% | 7% |
| Television | 14% | 10% | 16% | 6% | 12% |
| My child(ren) let(s) me know | 4% | 7% | 5% | 1% | 4% |
| Other unit members or co-workers | 32% | 19% | 34% | 10% | 27% |
| Unit or post commander or supervisor | 23% | 10% | 10% | 2% | 16% |
| Marquees/billboards | 16% | 23% | 33% | 16% | 22% |
| Flyers | 35% | 29% | 45% | 34% | 36% |
| Other | 7% | 7% | 7% | 11% | 7% |
| I never hear anything | 9% | 7% | 1% | 16% | 8% |

^{*}The top 3 sources of MWR information are shaded for each patron group and the total population.

MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE*

| MWR PROGRAM/SERVICE | ACTIVE DUTY | SPOUSES OF ACTIVE DUTY |
|--|-------------|---------------------------|
| Army Child and Youth Services | 82% | 87% |
| Better Opportunities for Single Soldiers | 51% | N/A |
| Army Community Service | 57% | 63% |
| MWR Programs and Services | 78% | 85% |

^{*} Positive = moderate, great or very great extent

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

| ACS PROGRAMS | AWARENESS | BENEFICIAL* | NOT BENEFICIAL* |
|--|-----------|-------------|-----------------|
| Information and Referral | 61% | 85% | 15% |
| Outreach programs | 54% | 69% | 31% |
| Family Readiness Groups | 78% | 77% | 23% |
| Relocation Readiness Program | 70% | 85% | 15% |
| Family Advocacy Program | 72% | 77% | 23% |
| Crisis intervention | 59% | 73% | 27% |
| Money management classes, budgeting assistance | 71% | 80% | 20% |
| Financial counseling, including tax assistance | 71% | 82% | 18% |
| Consumer information | 46% | 72% | 28% |
| Employment Readiness Program | 57% | 75% | 25% |
| Foster child care | 39% | 63% | 37% |
| Exceptional Family Member Program | 68% | 76% | 24% |
| Army Family Team Building | 63% | 76% | 24% |
| Army Family Action Plan | 54% | 73% | 27% |

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

| ACS PROGRAMS | AWARENESS | BENEFICIAL* | NOT BENEFICIAL* |
|--|-----------|-------------|-----------------|
| Information and Referral | 58% | 90% | 10% |
| Outreach programs | 50% | 86% | 14% |
| Family Readiness Groups | 87% | 86% | 14% |
| Relocation Readiness Program | 79% | 92% | 8% |
| Family Advocacy Program | 75% | 84% | 16% |
| Crisis intervention | 55% | 76% | 24% |
| Money management classes, budgeting assistance | 70% | 73% | 27% |
| Financial counseling, including tax assistance | 71% | 83% | 17% |
| Consumer information | 32% | 77% | 23% |
| Employment Readiness Program | 66% | 74% | 26% |
| Foster child care | 19% | 58% | 42% |
| Exceptional Family Member Program | 72% | 75% | 25% |
| Army Family Team Building | 60% | 85% | 15% |
| Army Family Action Plan | 47% | 87% | 13% |

^{*} Percentage of Spouses of Active Duty Member users

POSITIVE IMPACTS ON ACTIVE DUTY AND

| POSITIVE* ACS IMPACTS | ACTIVE DUTY | SPOUSES OF ACTIVE DUTY |
|--|-------------|---------------------------|
| Satisfaction with my job | 48% | 47% |
| Personal job performance/readiness | 49% | 47% |
| Unit cohesion and teamwork | 49% | 55% |
| Unit readiness | 54% | 63% |
| Relationship with my spouse | 47% | 42% |
| Relationship with my children | 47% | 45% |
| My family's adjustment to Army life | 51% | 60% |
| Family preparedness for deployments | 56% | 70% |
| Ability to manage my finances | 46% | 32% |
| Feeling that I am part of the military community | 47% | 57% |

^{*} Positive = moderate, great or very great extent

POSITIVE IMPACTS ON ACTIVE DUTY AND

| POSITIVE* CYS IMPACTS | ACTIVE DUTY | SPOUSES OF ACTIVE DUTY |
|--|-------------|---------------------------|
| Helps minimize lost duty/work time due to lack of child care/youth sponsorship options | 76% | 84% |
| Helps minimize lost duty/work time due to lack of child care/youth services | 79% | 85% |
| Plays a role in influencing my decision/my spouse's decision to remain in the Army | 67% | 57% |
| Allows me to work outside my home | 71% | 81% |
| Allows me to work at home | 58% | 70% |
| Offers me an employment opportunity within the CYS program | 55% | 61% |
| Allows me/my spouse to better concentrate on my/our job(s) | 75% | 76% |
| Provides positive growth and development opportunities for my children | 78% | 83% |

^{*} Positive = moderate, great or very great extent

(BOSS):

POSITIVE IMPACTS ON ACTIVE DUTY

| POSITIVE* BOSS IMPACTS | ACTIVE DUTY |
|--|-------------|
| Satisfaction with my job | 45% |
| Personal job performance/readiness | 46% |
| Unit cohesion and teamwork | 47% |
| Unit readiness | 44% |
| Ability to manage my finances | 42% |
| Feeling that I am part of the military community | 45% |
| Relationship with my children (single parents) | 48% |
| My family's adjustment to Army life (single parents) | 48% |
| Family preparedness for deployments (single parents) | 47% |

^{*} Positive = moderate, great or very great extent

LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

| Team Sports | |
|----------------------------------|-----|
| Basketball | 14% |
| Softball | 13% |
| Volleyball | 11% |
| Touch/flag football | 10% |
| Self-directed sports tournaments | 8% |

| Outdoor Recreation | | | |
|--------------------------------|-----|--|--|
| Going to beaches/lakes | 42% | | |
| Camping/hiking/backpacking | 32% | | |
| Fishing | 32% | | |
| Picnicking | 29% | | |
| Bicycle riding/mountain biking | 24% | | |

| Social | |
|-----------------------------|-----|
| Entertaining guests at home | 57% |
| Special family events | 36% |
| Night clubs/lounges | 32% |
| Dancing | 25% |
| Happy hour/social hour | 24% |

| Sports and Fitness | |
|--------------------------|-----|
| Cardiovascular equipment | 34% |
| Weight/strength training | 32% |
| Running/jogging | 32% |
| Walking | 30% |
| Bowling | 25% |

| Entertainment | |
|--------------------------------|--------|
| Watching TV, videotapes, and D | VDs56% |
| Going to movie theaters | 52% |
| Festivals/events | 25% |
| Attending sports events | 24% |
| Plays/shows/concerts | 21% |

| Internet access/applications (home) 53% Automotive maintenance & repair 31% Automotive detailing/washing 30% Digital photography 27% Computer games 24% | Special Interests | |
|---|--|-------------------|
| | Automotive maintenance & repair Automotive detailing/washing Digital photography | 31% 30% 27% |

LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCES ON POST*

| ACTIVITIES | PARTICIPATED PRIMARILY ON POST | PARTICIPATED PRIMARILY OFF POST | OVERALL PARTICIPATION |
|-----------------------------------|--------------------------------------|---------------------------------------|-----------------------|
| Reading (library) | 33% | N/A | 33% |
| Internet access (library) | 30% | N/A | 30% |
| Cardiovascular equipment | 29% | 5% | 34% |
| Watching TV, videotapes, and DVDs | 29% | 27% | 56% |
| Weight/strength training | 27% | 5% | 32% |
| Entertaining guests at home | 26% | 31% | 57% |
| Running/jogging | 26% | 6% | 32% |

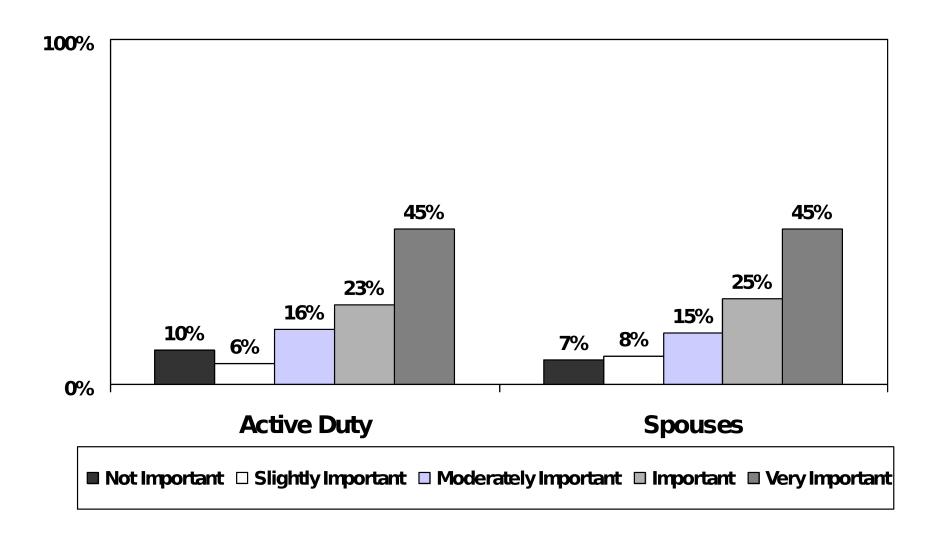
^{*}Top 7 leisure activity preferences ranked by on-post participation.

LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION*

| ACTIVITIES | PARTICIPATED PRIMARILY ON POST | PARTICIPATED PRIMARILY OFF POST | PARTICIPATED PRIMARILY AT HOME | OVERALL PARTICIPATION |
|-------------------------------------|--------------------------------------|---------------------------------|--------------------------------------|-----------------------|
| Internet access/applications (home) | 10% | 3% | 41% | 53% |
| Automotive maintenance & repair | 17% | 6% | 8% | 31% |
| Automotive detailing/washing | 12% | 7% | 11% | 30% |
| Digital photography | 2% | 7% | 18% | 27% |
| Computer games | 3% | 1% | 21% | 24% |
| Gardening | 3% | 1% | 20% | 24% |
| Trips/touring | 2% | 13% | N/A | 15% |

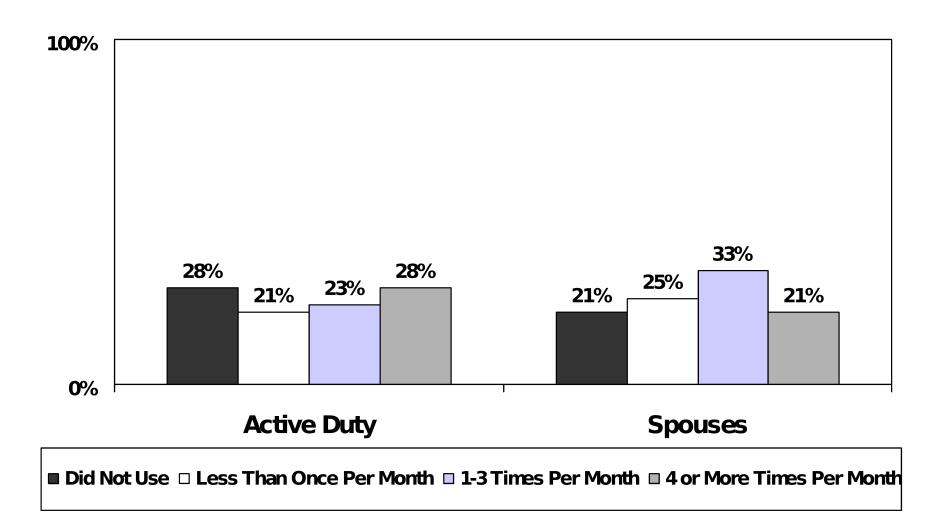
^{*}Top 7 special interest activity preferences ranked by overall participation.

DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT

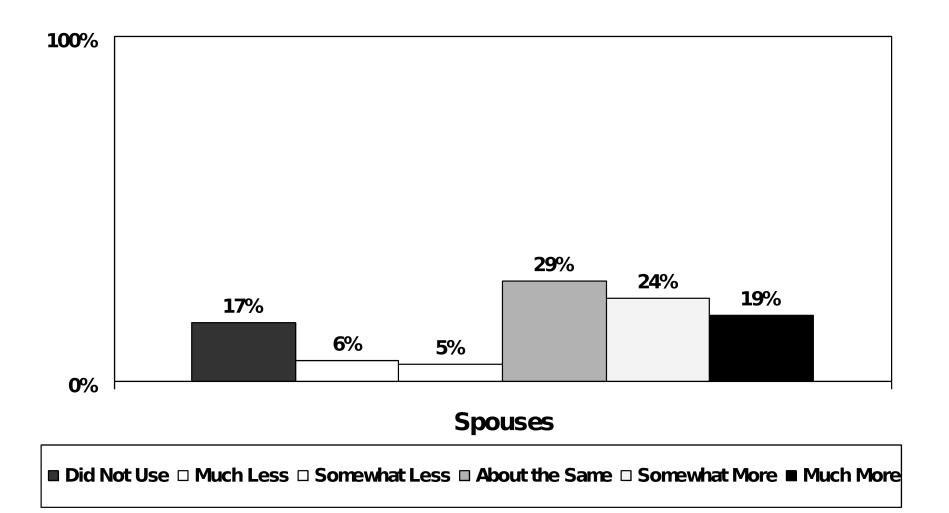


DEPLOYMENT AND MWK: USE OF MWK DUKING **DEPLOYMENT IN THEATER OR AT HOME**





DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

| Current Plans About Making the Military Your Career | ACTIVE DUTY |
|--|-------------|
| Definitely will make military a career | 31% |
| Probably will make military a career | 19% |
| Undecided | 23% |
| Probably will not make military a career | 10% |
| Definitely will not make military a career | 18% |

| Do You Want Your Spouse to Make the Military His/Her Career? | SPOUSES OF ACTIVE DUTY |
|--|---------------------------|
| Yes | 64% |
| Not Sure | 24% |
| No | 11% |

NEXT STEPS

Installation Management Agency - Pacific

INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)